

WELCOME

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**PROTOTYPE THINKING**

# GOOGLE GLASS

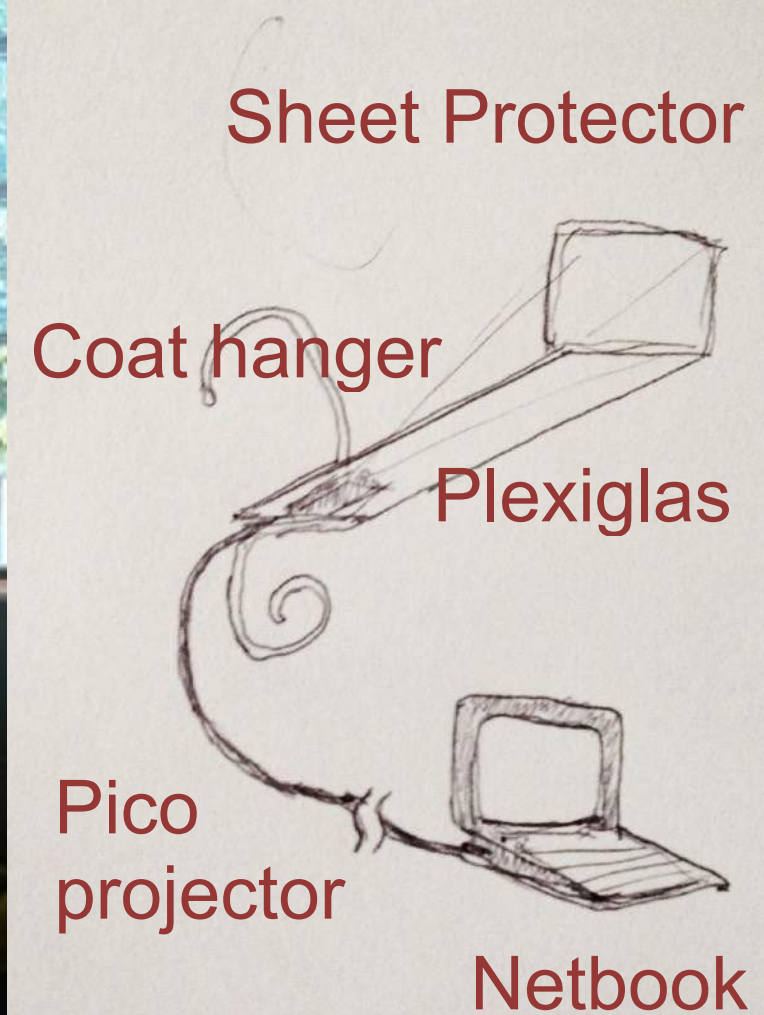


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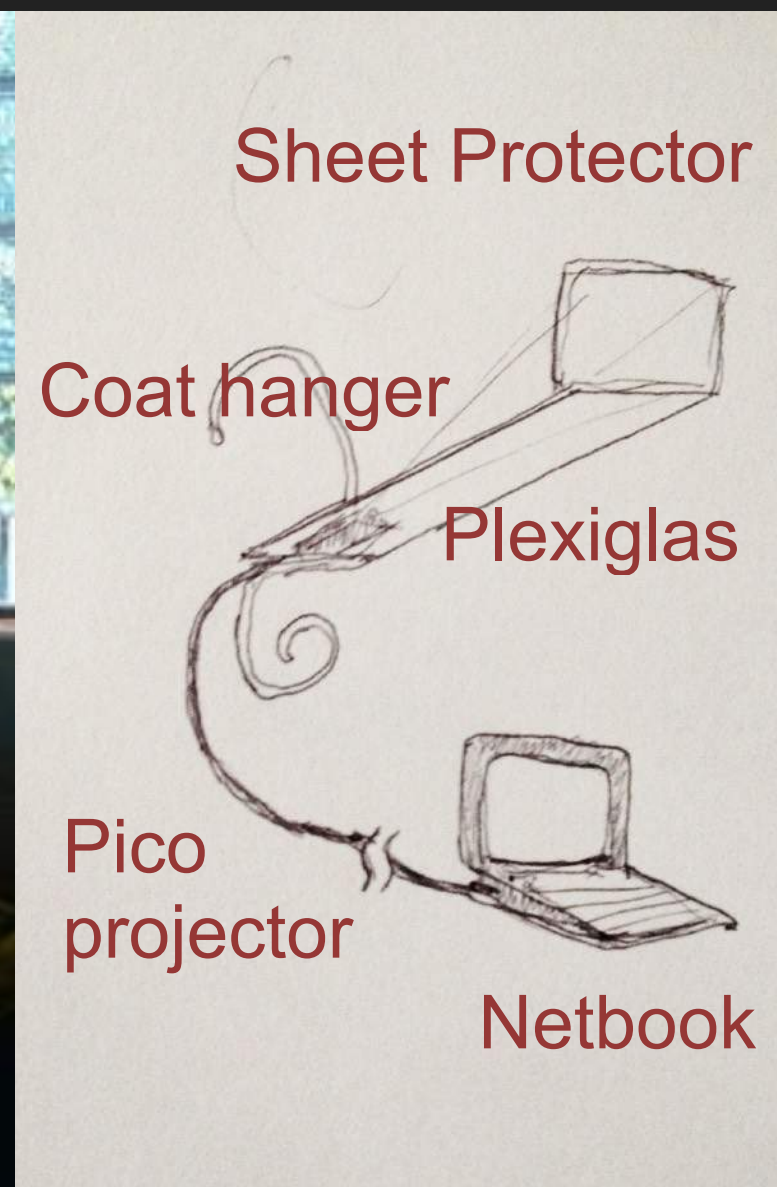
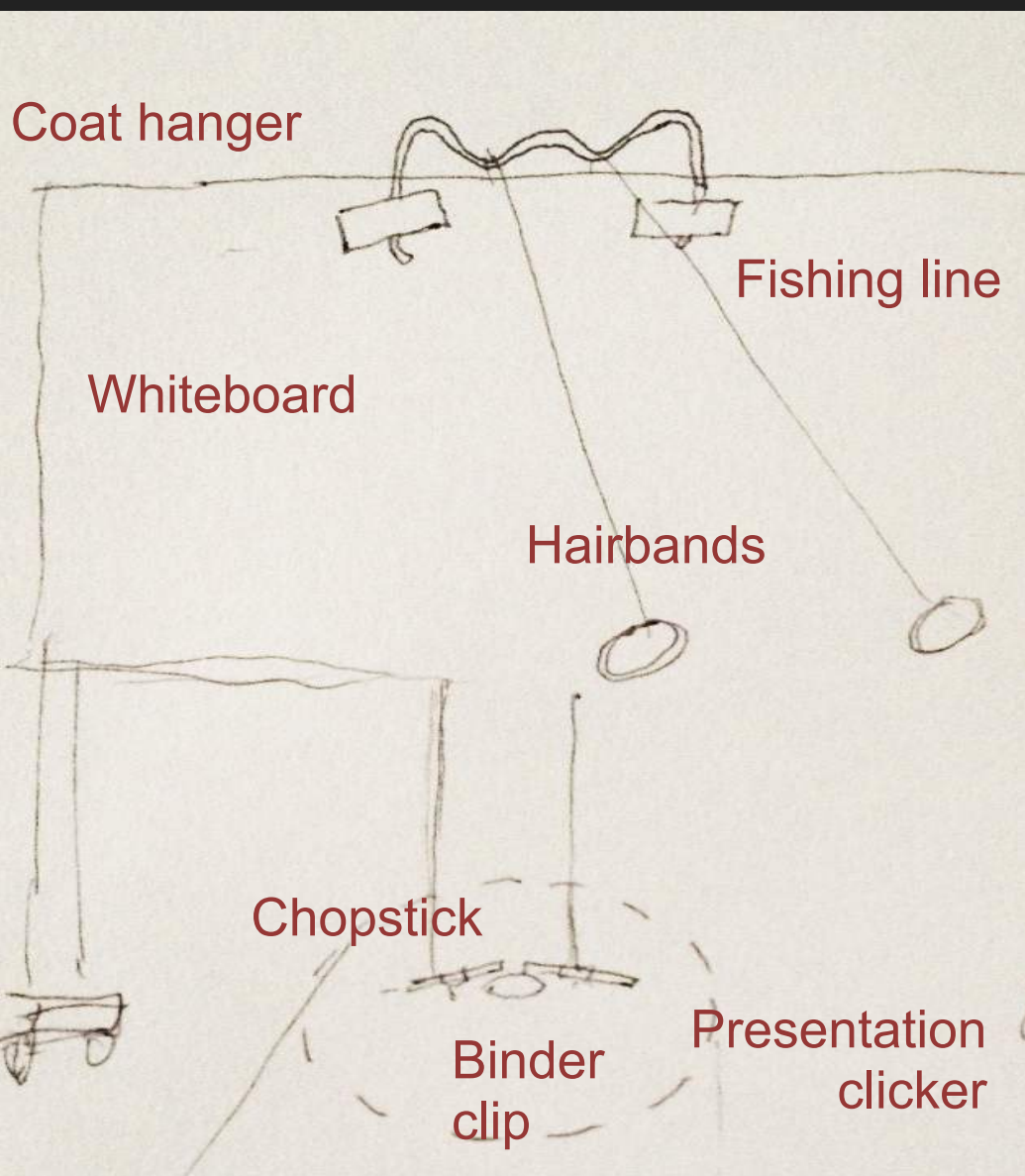




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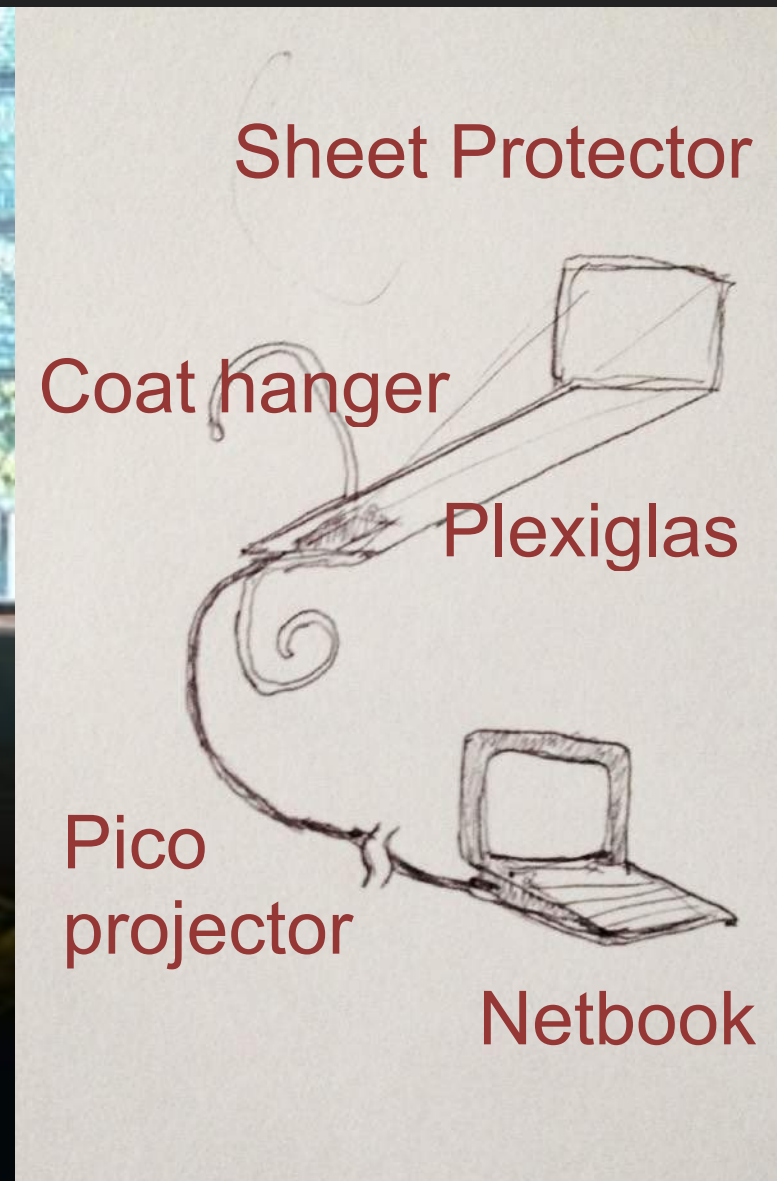
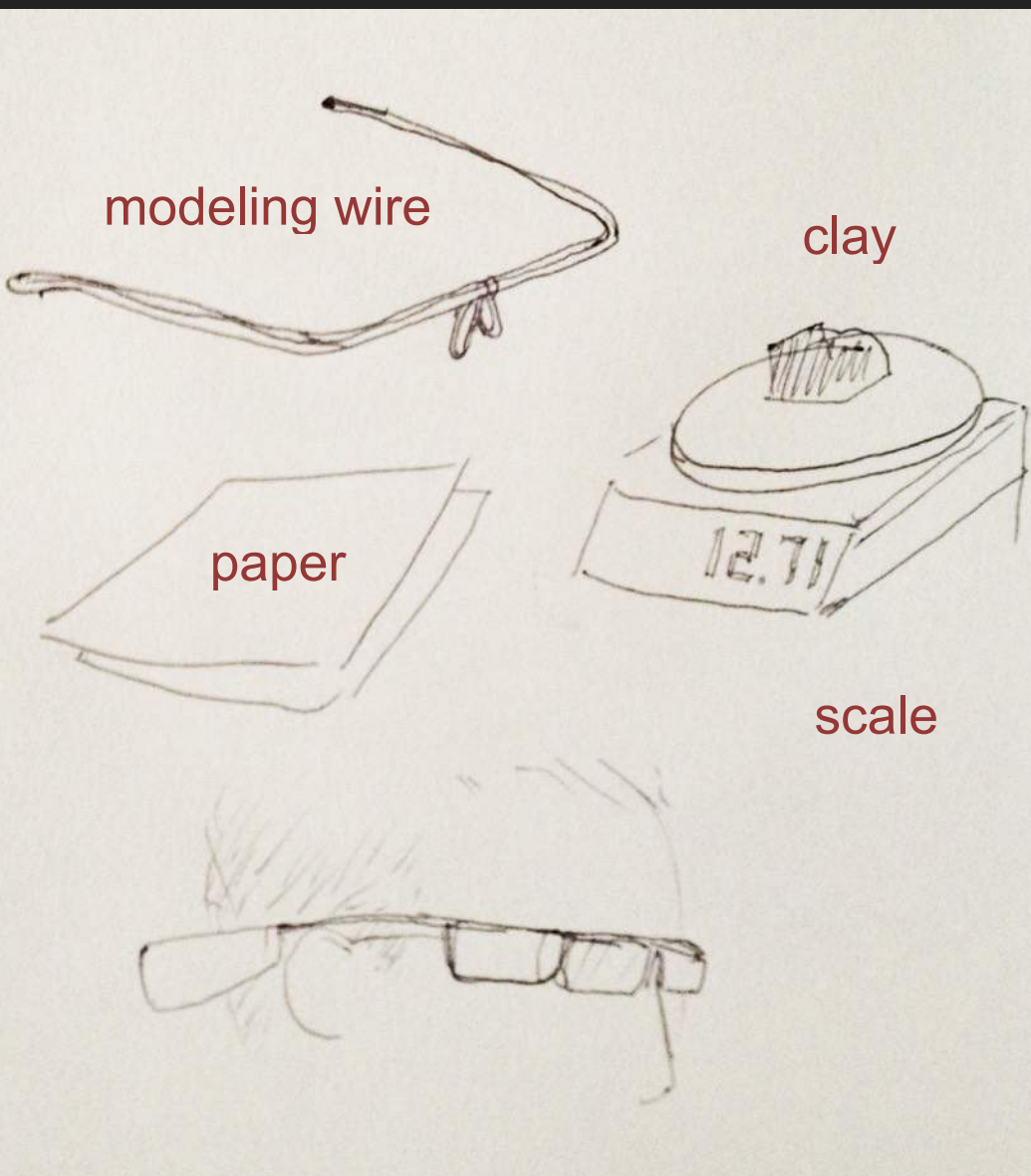


# GOOGLE GLASS





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# GOOGLE GLASS



**A “COOL” IDEA**

**VS**

**EXPERIMENTAL OUTCOMES**



# CONJECTURES VS ACTUALS

LOOK FOR  
THE  
**MAGIC MOMENT**

# 15 SECONDS OF MAGIC





# 15 SECONDS OF MAGIC



**HOW DO YOU FIND  
A  
MAGIC MOMENT?**

**CREATING  
SOMETHING  
NEW**





**CREATING  
SOMETHING  
NEW**





# CREATING SOMETHING NEW



**MAXIMIZE THE RATE OF LEARNING**  
BY REDUCING THE TIME TO TRY NEW IDEAS



# MAXIMIZE THE RATE OF LEARNING

## BY REDUCING THE TIME TO TRY NEW IDEAS

- ▶ 5% CHANCE X 12 TRIES = 45% CHANCE
- ▶ 5% CHANCE X 50 TRIES = 92% CHANCE
- ▶ 5 USER TESTS WILL YIELD 85% OF KEY INFORMATION

# MAXIMIZE THE RATE OF LEARNING

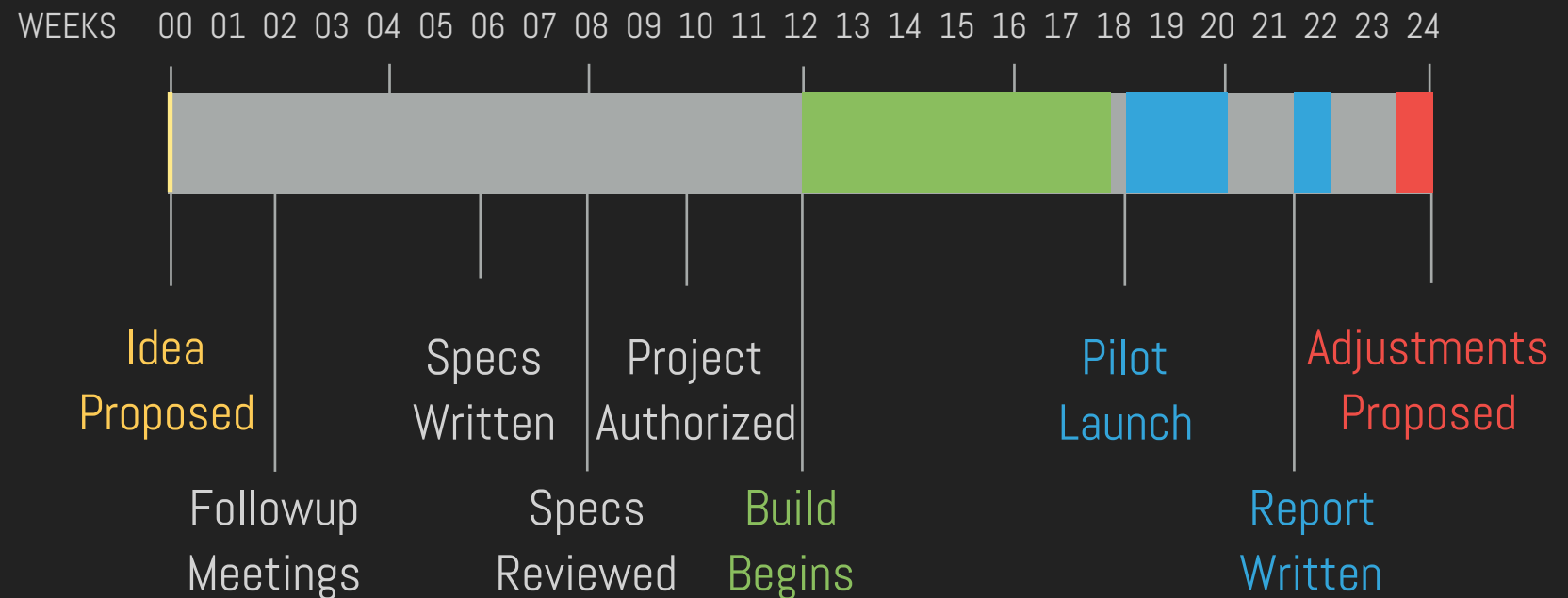
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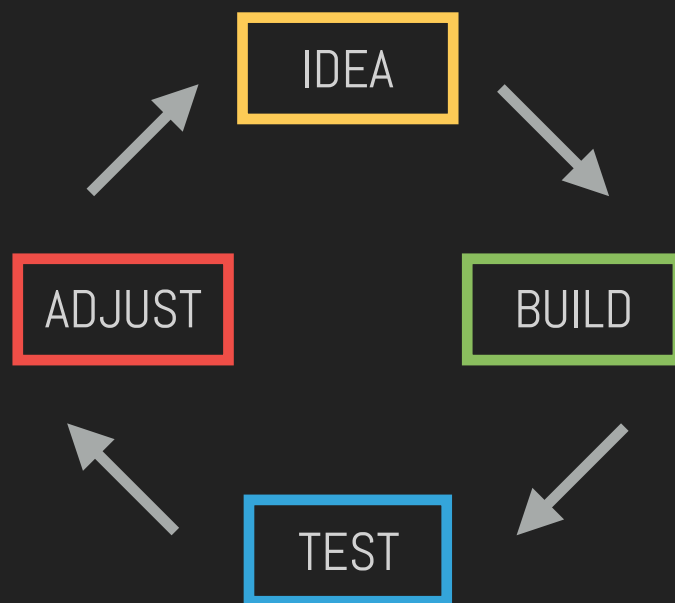
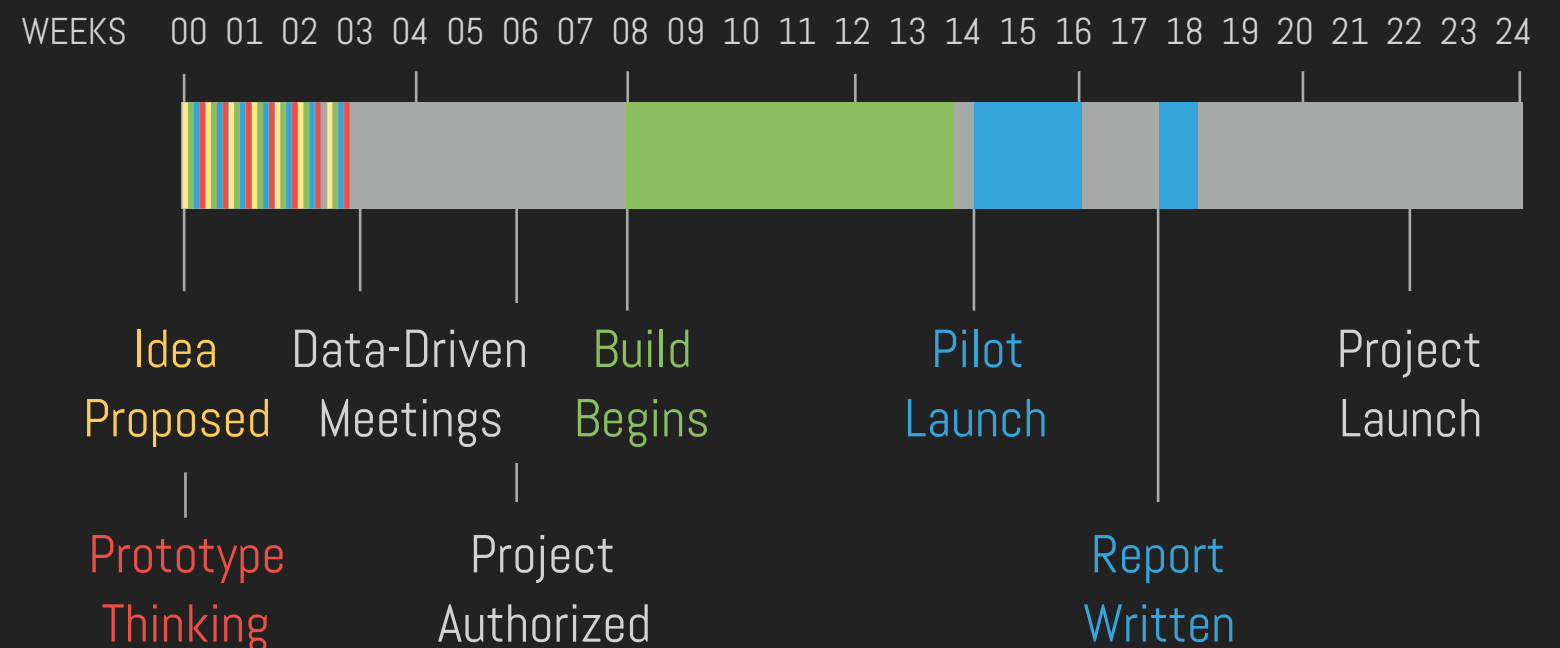
A 50% OPTIMIZATION ON 90% OF VARIABLES  
IS BETTER THAN  
A 100% OPTIMIZATION ON 20% OF VARIABLES

# DO YOU MEASURE HOW FAST YOU LEARN?

## CLASSIC PROCESS



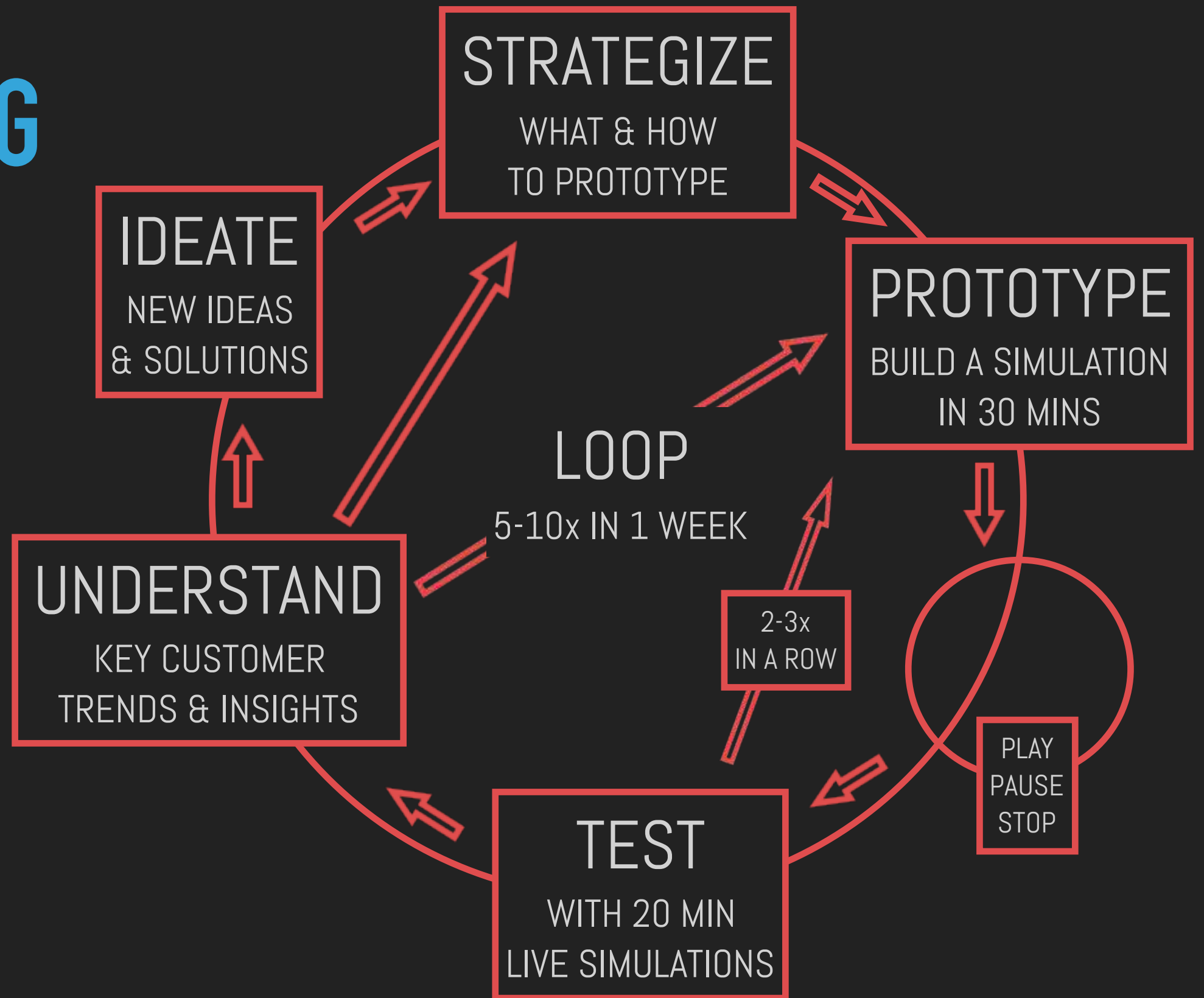
## PROTOTYPE THINKING



## THE LEARNING LOOP



# THE LEARNING LOOPS



# PROTOTYPE THINKING

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# PROTOTYPE THINKING PRINCIPLES

DON'T TALK ABOUT IT.  
TRY IT.

DON'T WORRY ABOUT RIGHT VS WRONG.  
MAXIMIZE HOW MUCH YOU LEARN.

DON'T JUST TRY TO MAKE THE NUMBERS GO UP.  
MAKE PEOPLE'S LIVES BETTER.



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# 5 TECHNIQUES OF PROTOTYPE THINKING

SEPARATE CONJECTURES VS ACTUALS

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SEPARATE CONJECTURES VS ACTUALS

STAY CLOSE TO THE MEDIUM

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SEPARATE CONJECTURES VS ACTUALS

STAY CLOSE TO THE MEDIUM

MAXIMIZE THE RATE OF LEARNING  
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# 5 TECHNIQUES OF PROTOTYPE THINKING

SEPARATE CONJECTURES VS ACTUALS

STAY CLOSE TO THE MEDIUM

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BE CONCRETE & SPECIFIC, BUT DON'T BE AFRAID TO GUESS



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SEPARATE CONJECTURES VS ACTUALS

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NAIL IT BEFORE YOU SCALE IT

# WORKSHOP

## PART 1: PLANNING

## 1. IDENTIFY THE SCOPE

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# PICK A SPECIFIC PROBLEM TO WORK ON

### NEW PRODUCT OR SERVICE IDEA

“DOES MY PRODUCT CREATE A MAGIC MOMENT?”

### EXISTING PRODUCT

“SHOULD I INCLUDE THIS FEATURE?”

### CUSTOMER EDUCATION / MARKETING MATERIALS

“HOW DO I COMMUNICATE WHAT MY PRODUCT DOES / HOW TO USE IT?”

## 2. IDENTIFY THE USER

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**WHO IS THE USER?**

**WHAT TYPE OF PERSON ARE THEY?**

**YOUNG PROFESSIONAL? PARENT? REPAIR TECH?**



## 2. IDENTIFY THE USER

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# WHO IS THE USER?

**WHAT TYPE OF PERSON ARE THEY?**

YOUNG PROFESSIONAL? PARENT? REPAIR TECH?

**WHAT CONCRETE ACTION WERE THEY DOING**

**WHEN THEY FIRST ENCOUNTERED YOUR PRODUCT OR SERVICE?**

WALKING DOWN THE STREET? BROWSING IN A STORE? FACEBOOK?

## 2. IDENTIFY THE USER

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WALKING DOWN THE STREET? BROWSING IN A STORE? FACEBOOK?

**WHERE AND WHEN DO THEY USE YOUR PRODUCT?**

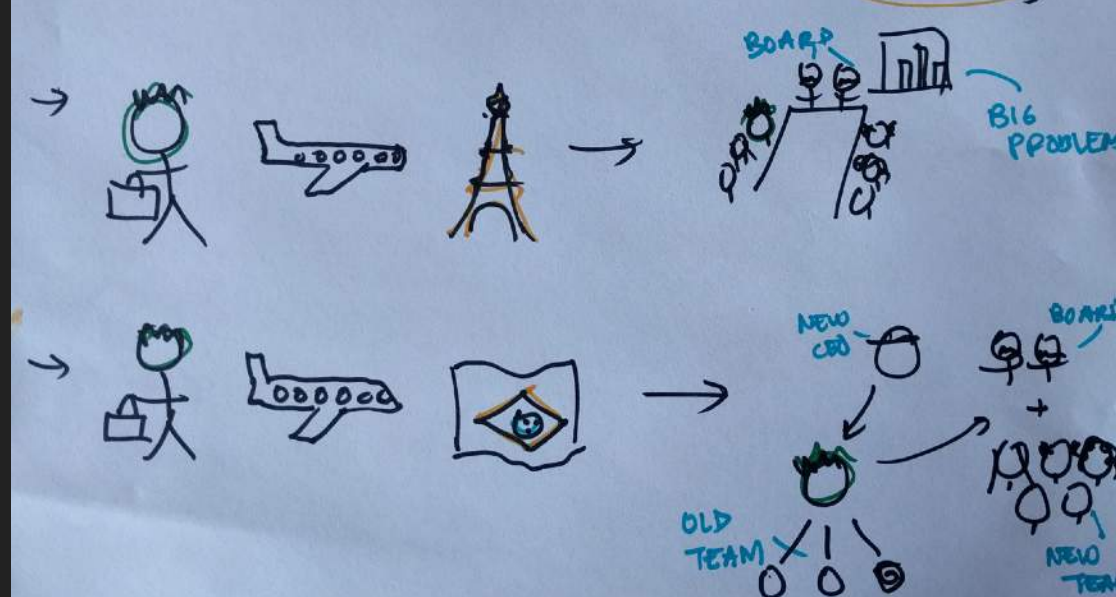
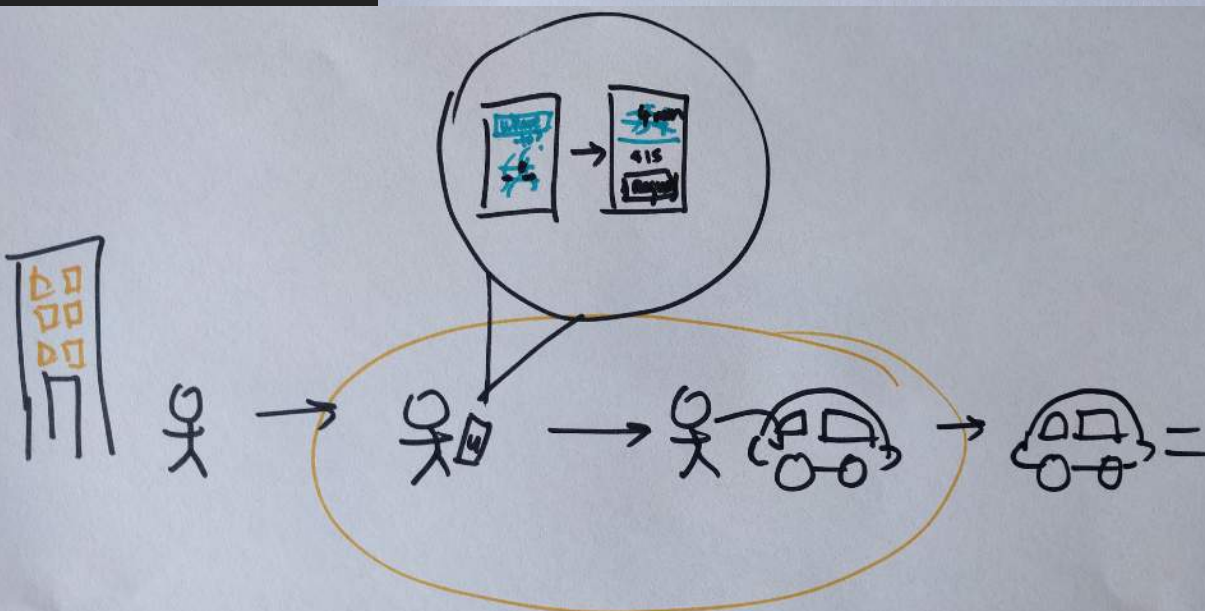
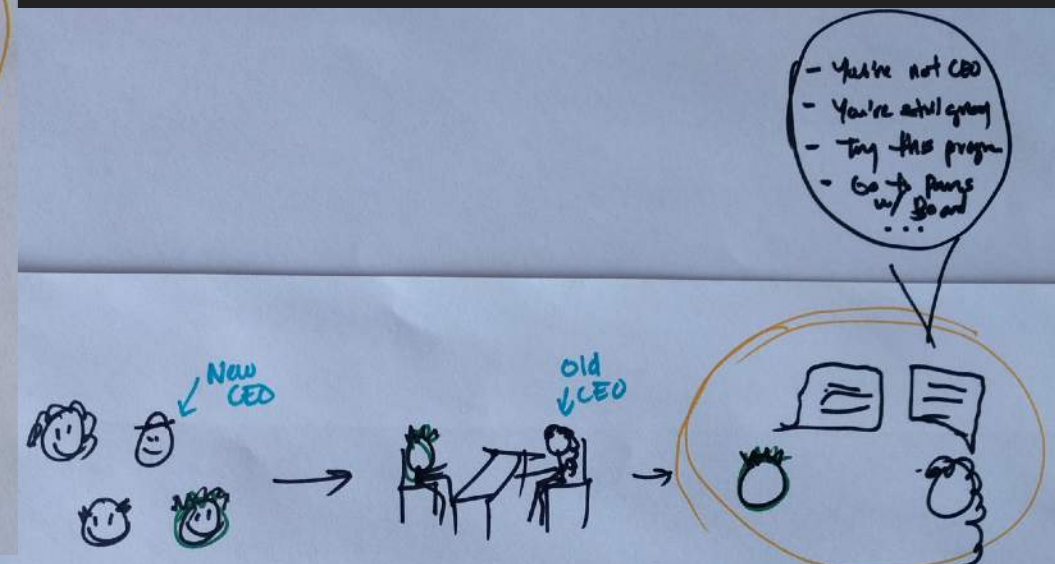
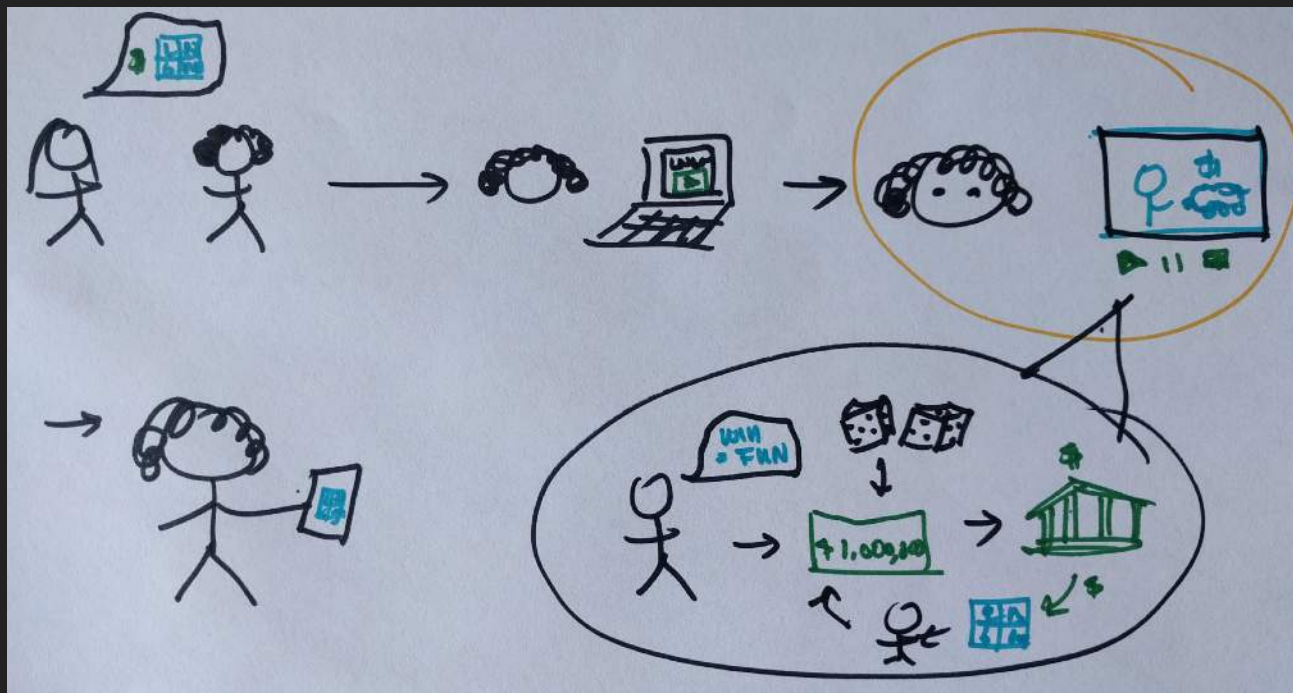
AT WORK? AT HOME? ON THEIR COMMUTE? IN BED?

**STRATEGIZE  
YOUR PROTOTYPE**

### 3. STORYBOARD

# STORYBOARD

LAY OUT A CHAIN OF EVENTS IN TIME AND SPACE

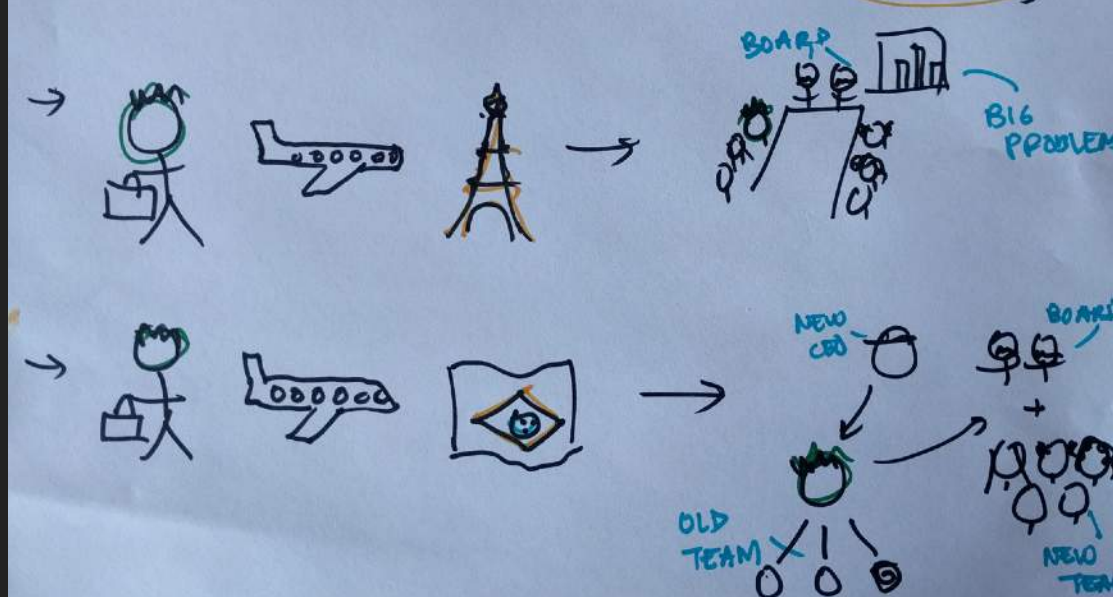
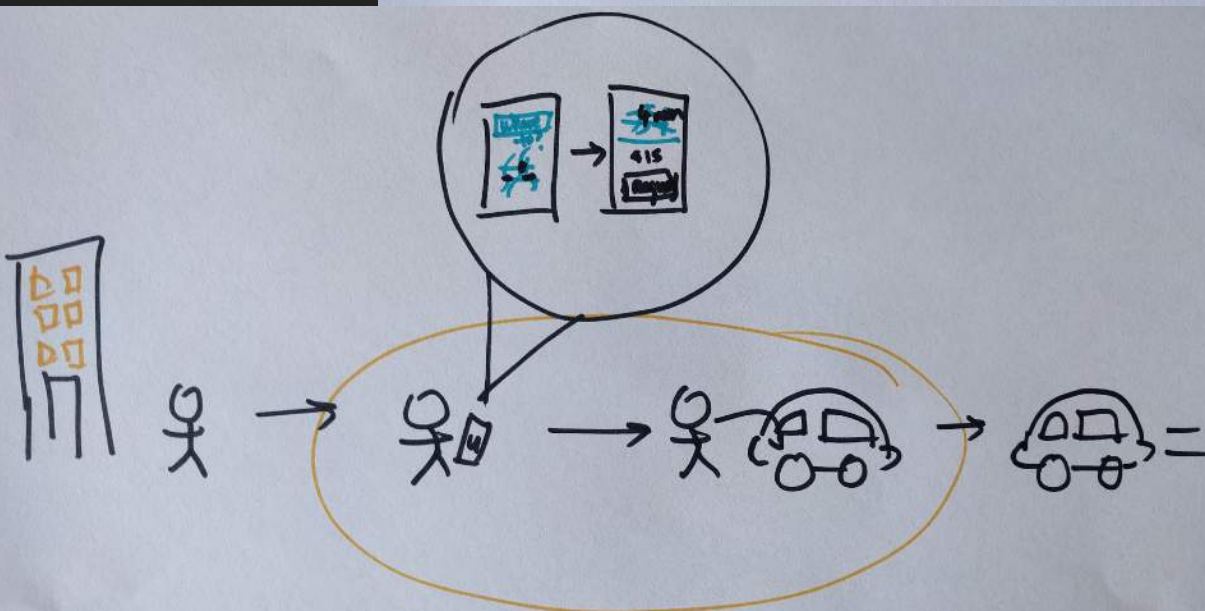
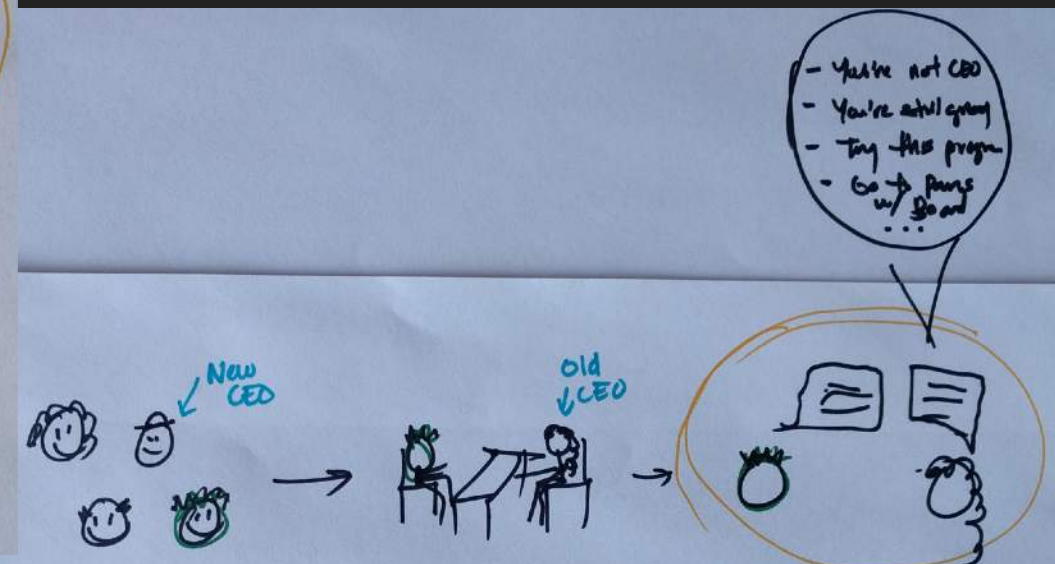
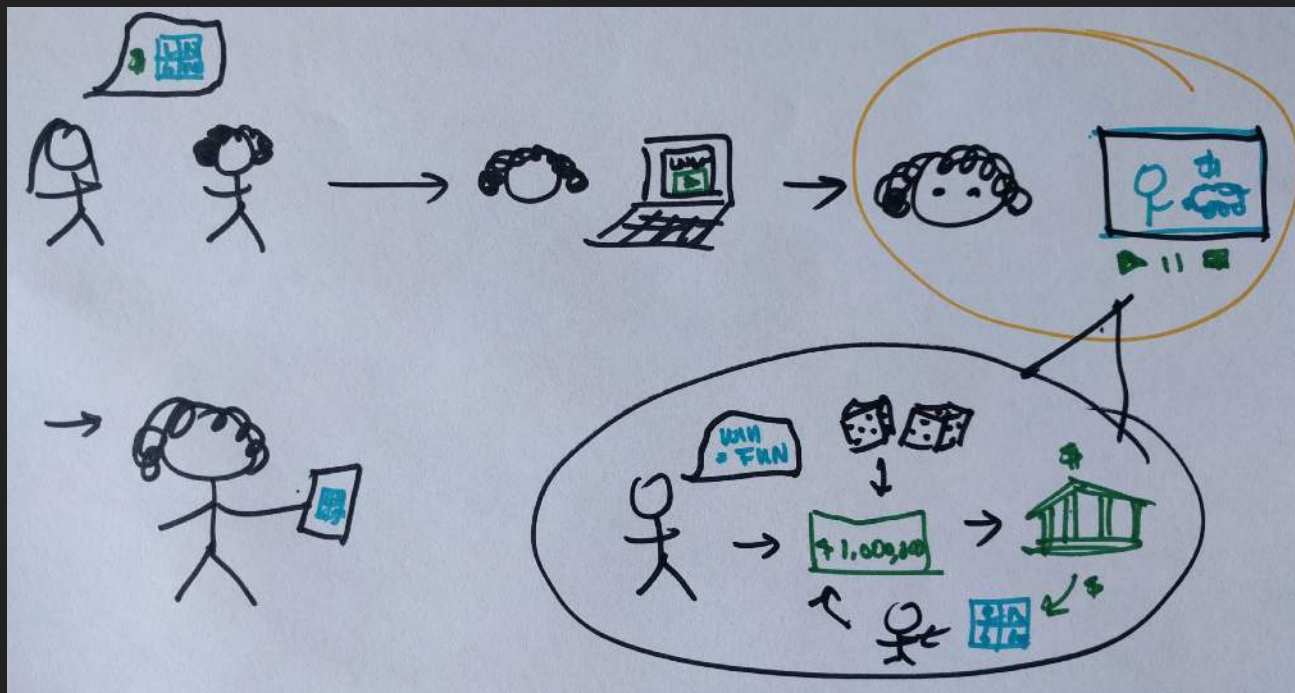




### 3. STORYBOARD

# STORYBOARD

CIRCLE THE MOST ESSENTIAL SCENES & ZOOM IN



## 4. IDENTIFY UNKNOWNNS

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# IDENTIFY YOUR UNKNOWNNS

WHAT ARE THE MOST IMPORTANT THINGS YOU'RE NOT SURE ABOUT?  
BIG QUESTIONS | CONJECTURES | OPACITIES

RANK THEM BY LEVEL OF RISK.  
WHICH UNKNOWNNS ARE MOST IMPORTANT TO BE SURE ABOUT,  
THAT YOU ARE ALSO LEAST SURE ABOUT?

SELECT 1-2 SCENES TO TEST.

# WORKSHOP

## PART 2: PROTOTYPING & TESTING

# PLAYING VS PAUSED VS STOPPED

{ STORYBOARD (SCRIPT) }  
CONTEXT (SETTING)  
CONTENT (PROPS)  
USER (ACTOR)

USE CONCRETE EXAMPLES



## CONTEXT EXAMPLES

WHERE ARE THEY?  
WHEN ARE THEY?  
HOW DID THEY  
(PLAUSIBLY) GET THERE?

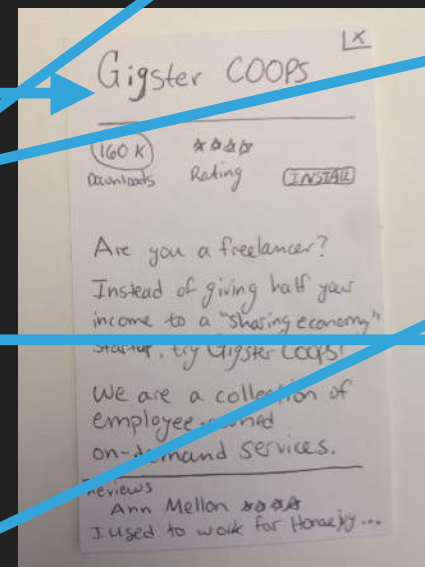
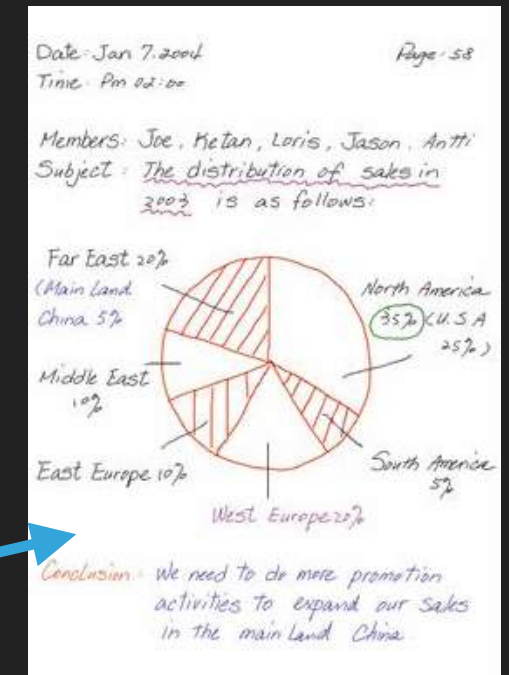




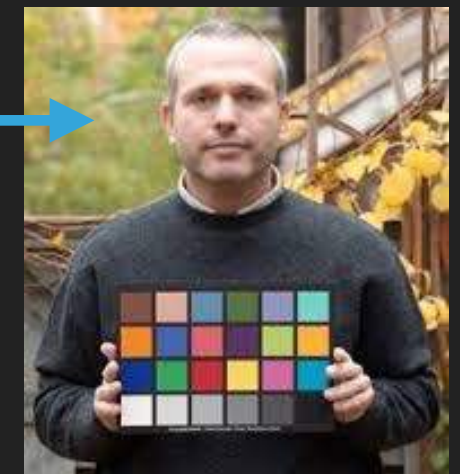
## 4. BUILDING YOUR PROTOTYPE

# FORMS OF CONTENT PROTOTYPES

- ▶ PAPER APP SCREENS
- ▶ PAPER / TYPED INFO
- ▶ CONVERSATION SCRIPT
- ▶ INTERACTION
- ▶ ROLE-PLAYED EXERCISE
- ▶ VIDEO PERFORMANCE
- ▶ PACKAGING
- ▶ PHYSICAL PROPS



- ☒ Sorry, you're not CEO, sub is
- ☒ But you are a high-potential
- ☐ We'd like to enter you into this program
- ☐ Next month you travel to Paris with other high-potentials to meet the board
- ☐ You'll work on a task force to solve global company problems
- ☐ You'll keep your team



# HOW TO TEST EFFECTIVELY

## 5. USER TESTING

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1) INSTRUCT & SITUATE USING THE SCRIPT

2) **PLAY** THE TEST.

IF APPROPRIATE, ASK “WHAT’S GOING THROUGH YOUR HEAD?”

3) **PAUSE**, CHANGE, PLAY

4) WRITE DOWN RAW DATA: REACTIONS, WORD USE, BELIEFS, ANYTHING THAT SURPRISES YOU OR THEM

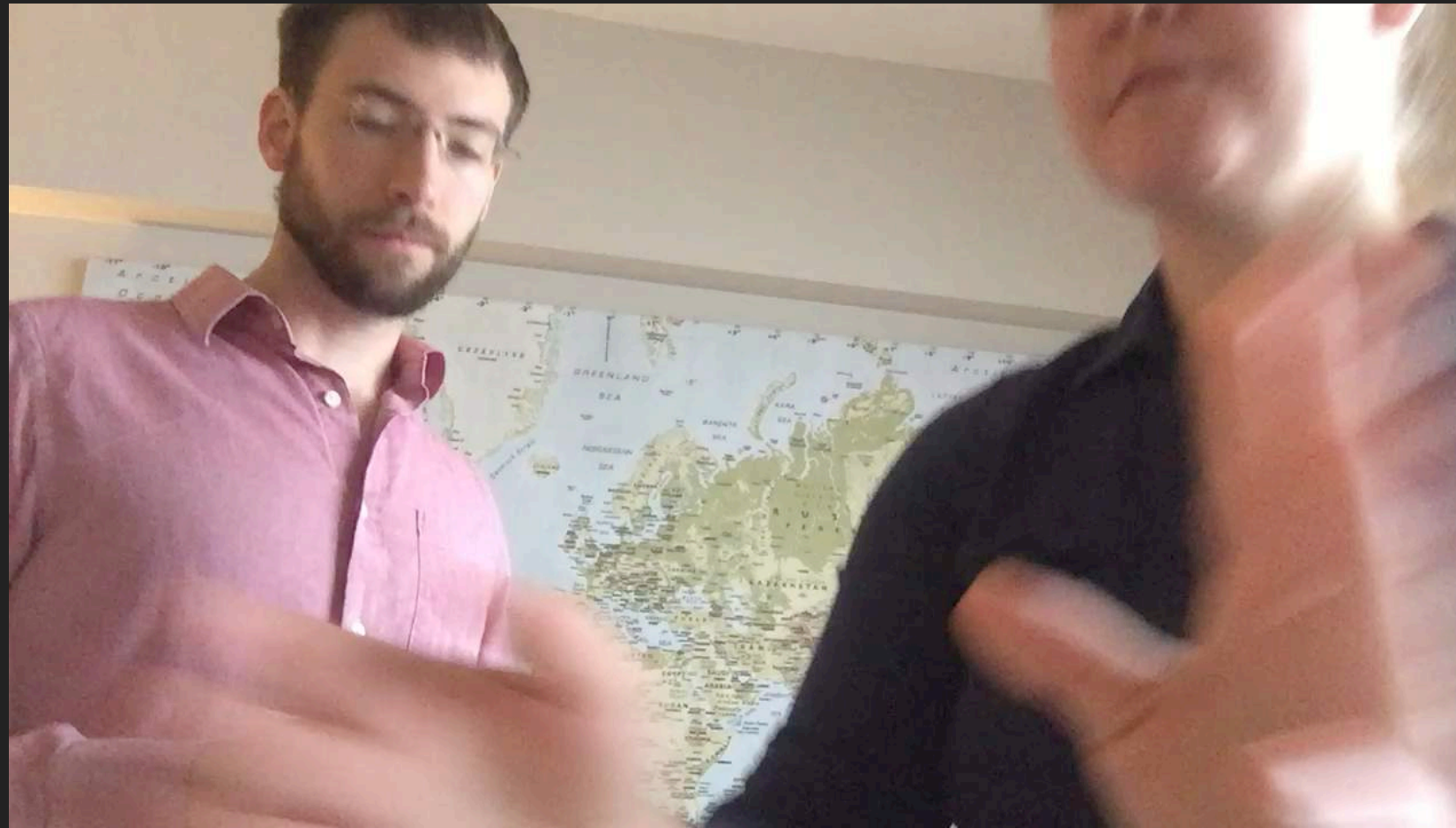
5) **STOP** AND INTERVIEW

ASK, “I NOTICED... TELL ME MORE ABOUT THAT.”

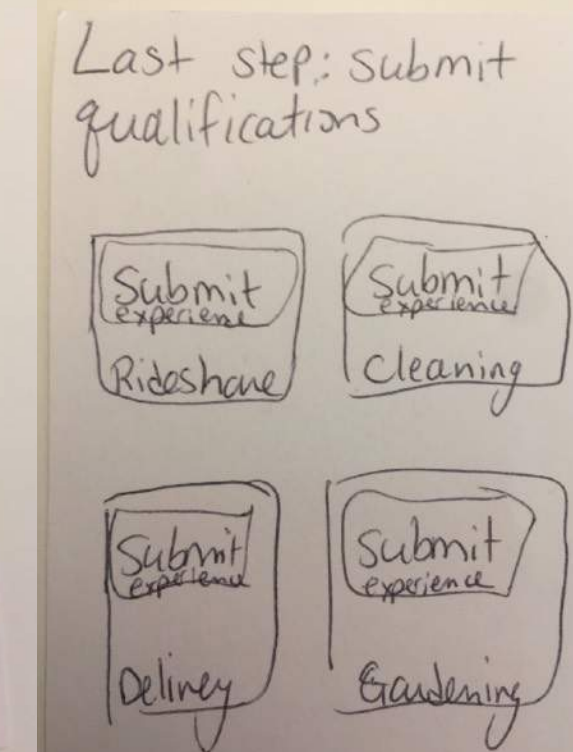
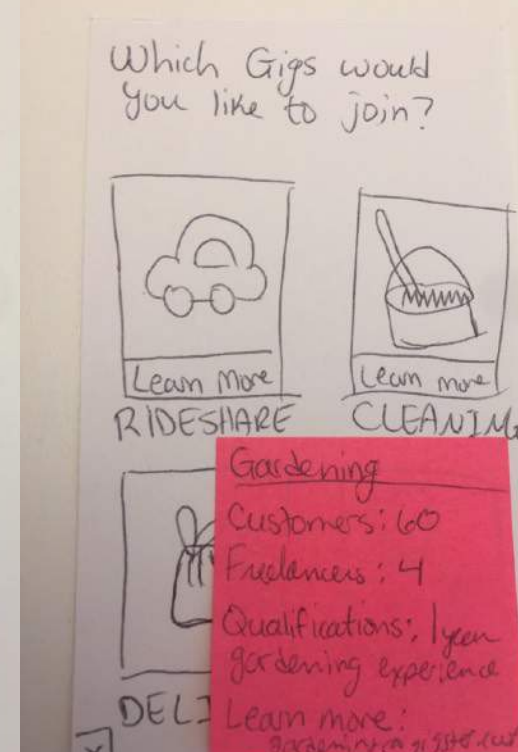
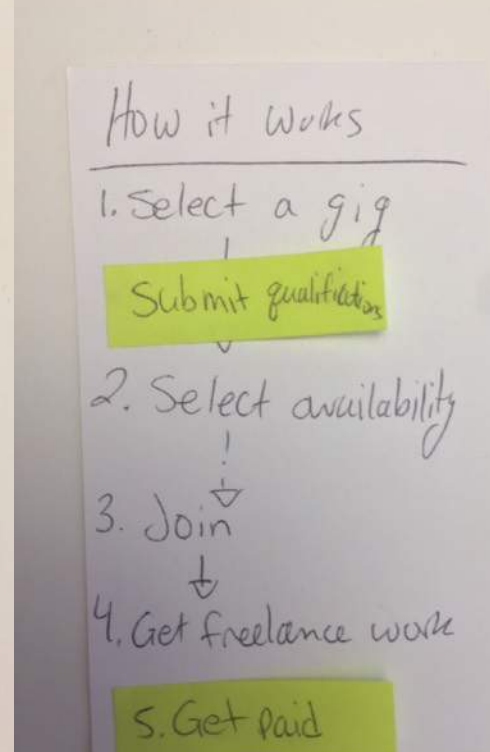
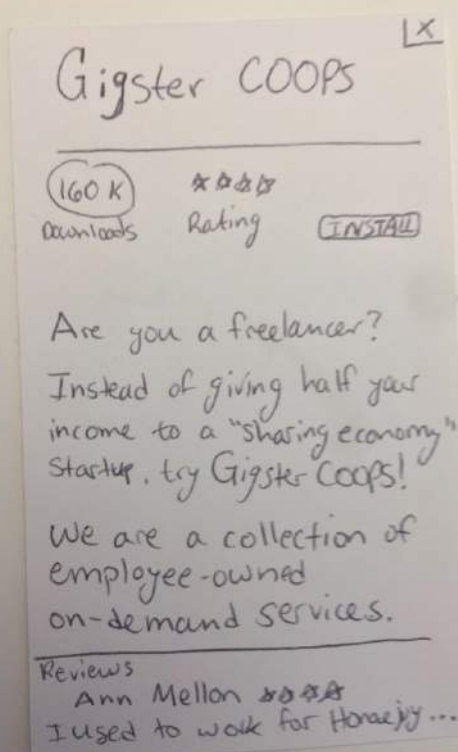
~~DIRECT  
DEFEND  
DESIGN  
DIALOGUE~~



# USER TESTING EXAMPLE



1. SET THE CONTEXT:  
WHO, WHEN, WHERE
2. AUTHENTIC REACTION
3. PLAY - PAUSE - STOP
4. KEEP MAKING CHANGES
5. WATCH FOR REACTIONS
6. RECORD YOUR LEARNINGS





**WHAT DID YOU LEARN  
AS A RESULT OF  
DIRECT USER INTERACTION?**

STAY IN TOUCH

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