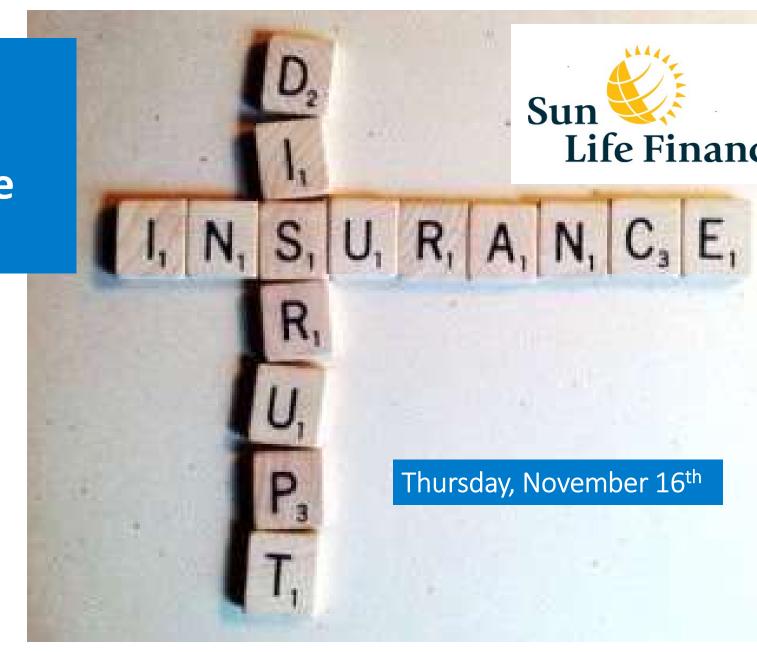
How to Evaluate Startups and Develop Creative Partner Models





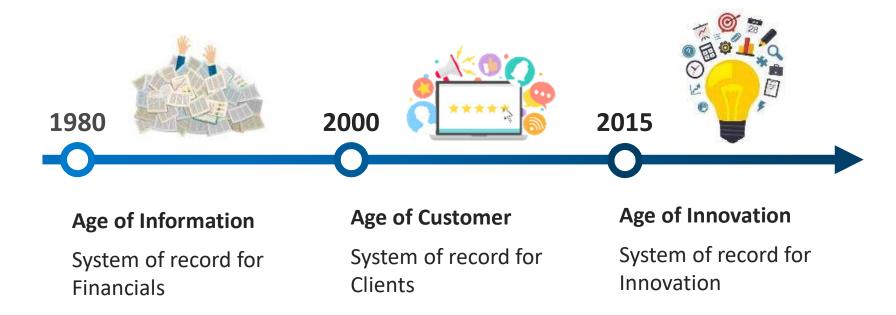
About Sun Life Financial



Leading Financial
Services
&Insurance
provider

Founded in 1865 -Trusted Brand for 150+ years Our mission is to help Clients achieve lifetime financial security 277 on Global 2000 and a Fortune 500 company 28,000 employees & 147,590 advisors in 22 countries Serving more than 25 million customers worldwide

New Era of Sustainable Innovation



The next 10 years will produce more groundbreaking innovations than the previous 100!

New InsurTech companies can compete and scale fast!

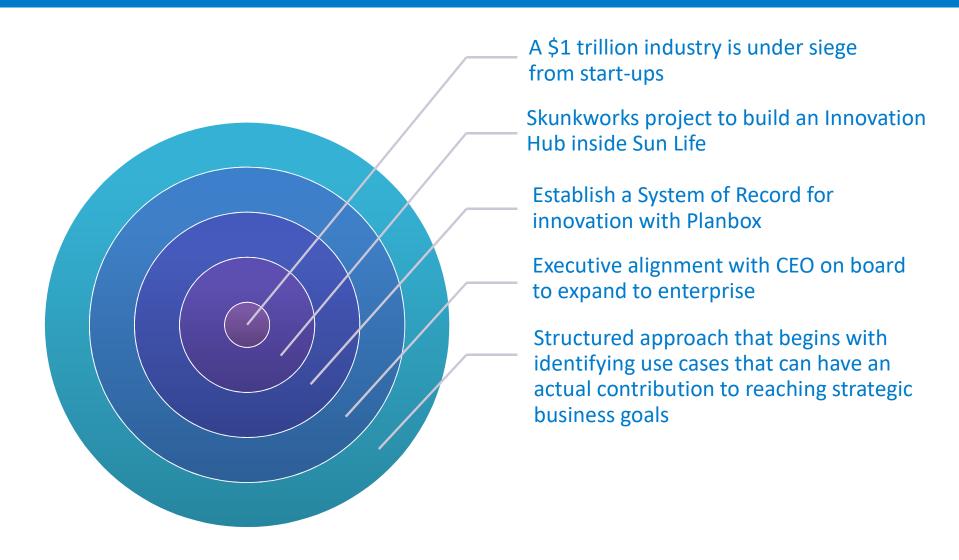
Capitalization	New sources of capital may include: • Hedge funds • Securitization • Peer-to-peer mutuals • Retroactive crowdfunding
Product design	Alternative templates may include: • Become ensurers of safety and continuity • Multi-line policies • Real-time coverage • Customized marketing
Underwriting and pricing	Alternative sources of data and analysis may include: • Telematics from smart cars, homes, businesses, individuals • Analytics of Things • Artificial intelligence
Distribution	Alternative distributors/advisers may include: • Direct online sales/aggregator sites • Social brokers • Personal risk managers • Robo advisers
Claims	Administrative options may include: Smart contracts Blockchain transactions Predictive analytics

Source: Insurers on the brink Disrupt or be disrupted - Deloitte 2016

InsurTech Start-ups Classification Framework



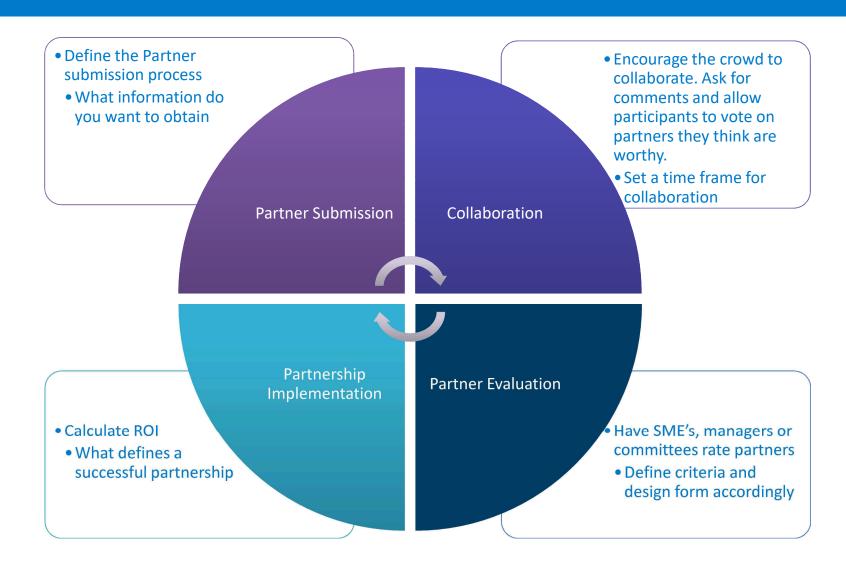
Sun Life Financial Innovation Journey



Sun Life Innovation Lab & Program Overview



Start-up Evaluation Workflow



Key elements to develop Innovation Management as a Core Competency



Life's brighter under the sun

