

Balancing SEARCH v. EXECUTION

INTRAPRENEUR CONFERENCE @brantcooper

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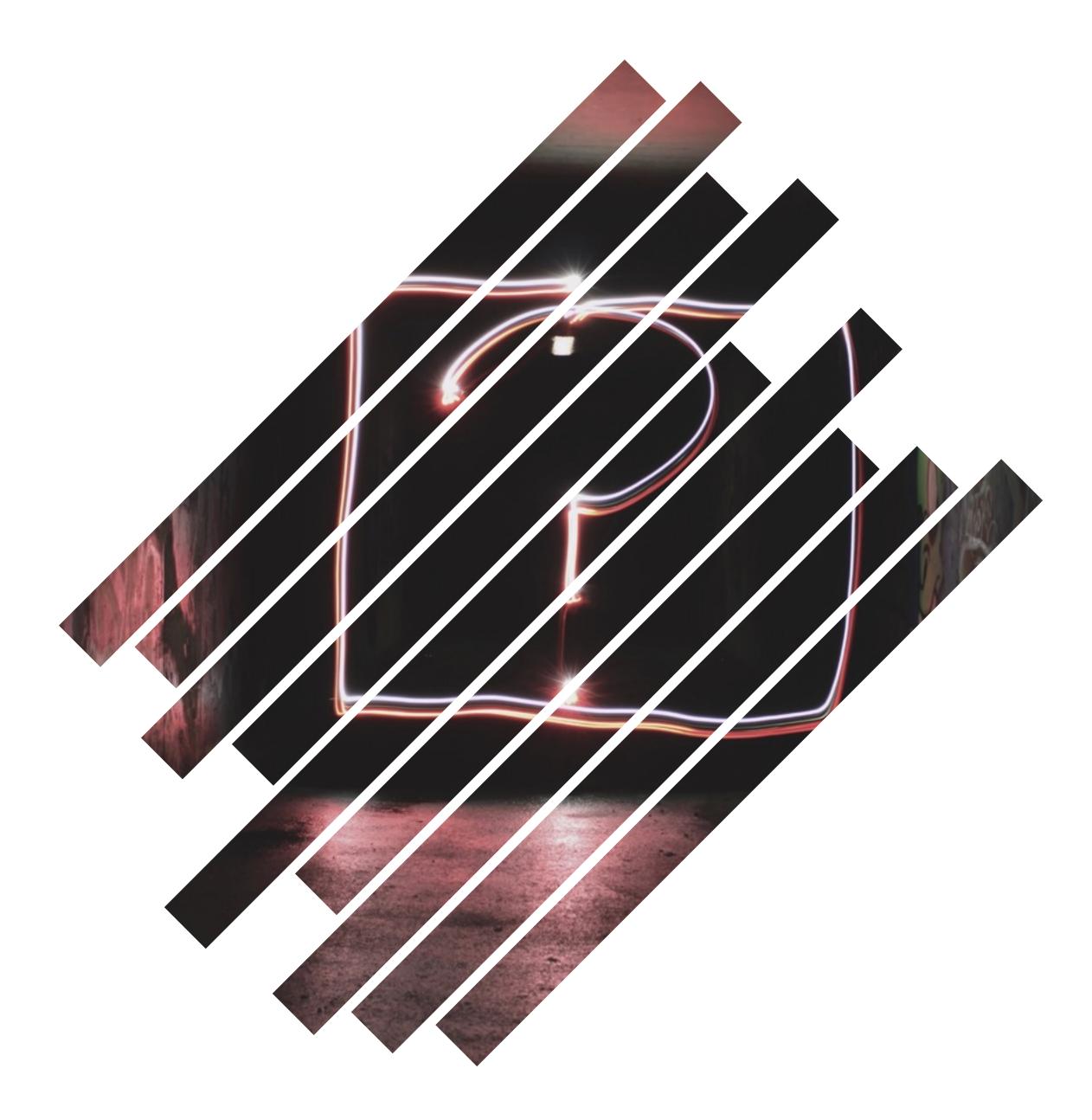




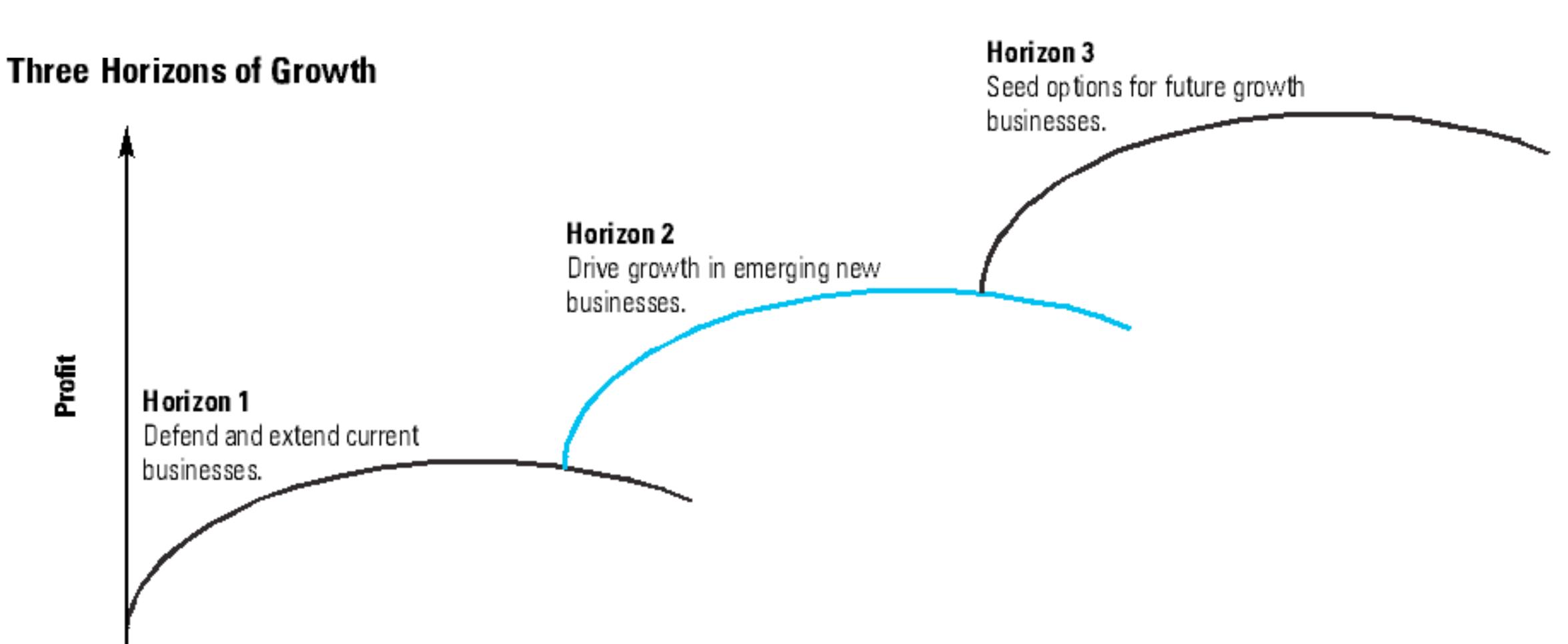
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maybe we should stop talking about innovation



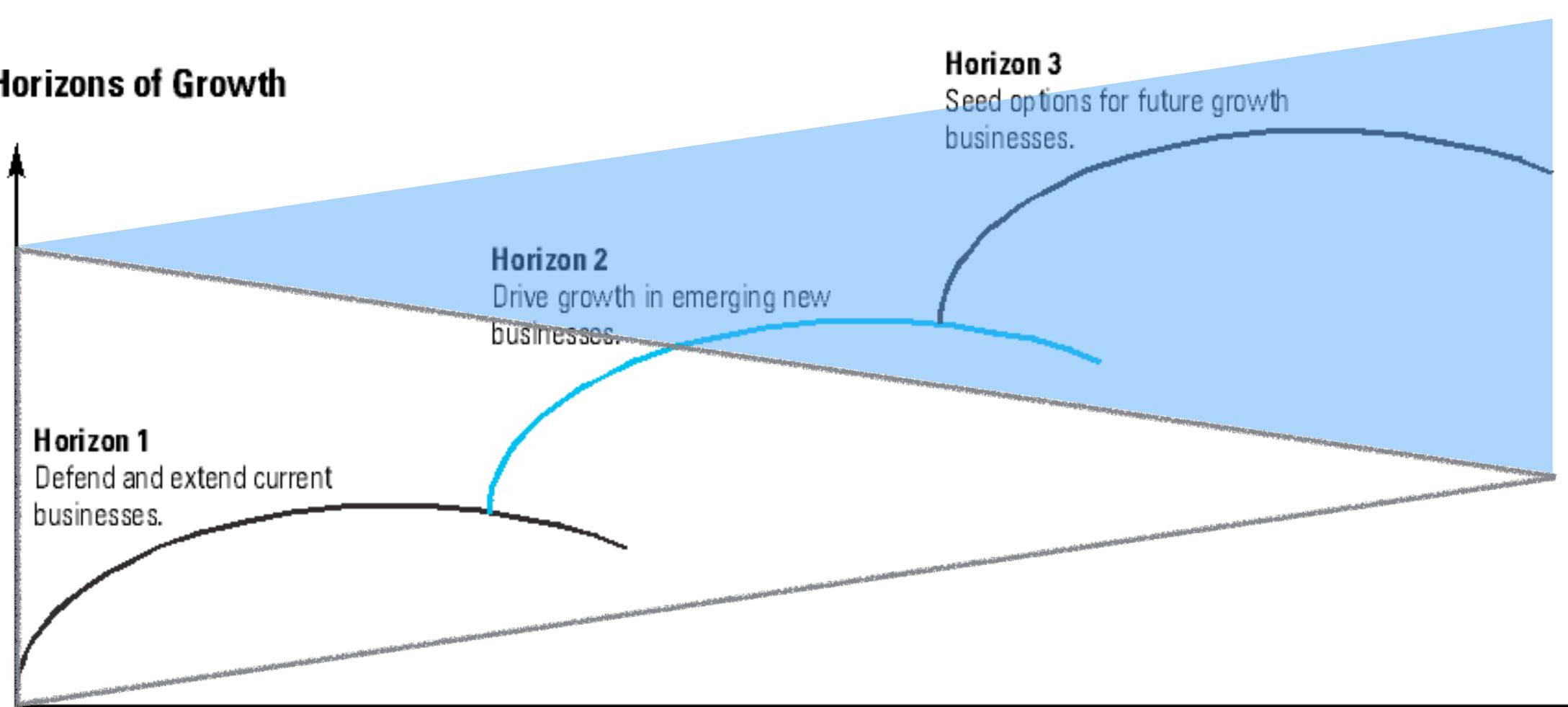
instead, let's think about uncertainty



Time



Profit



Time

the challenge is not so much creating breakthrough innovation...

as innovating the business itself.



ECUE On the known

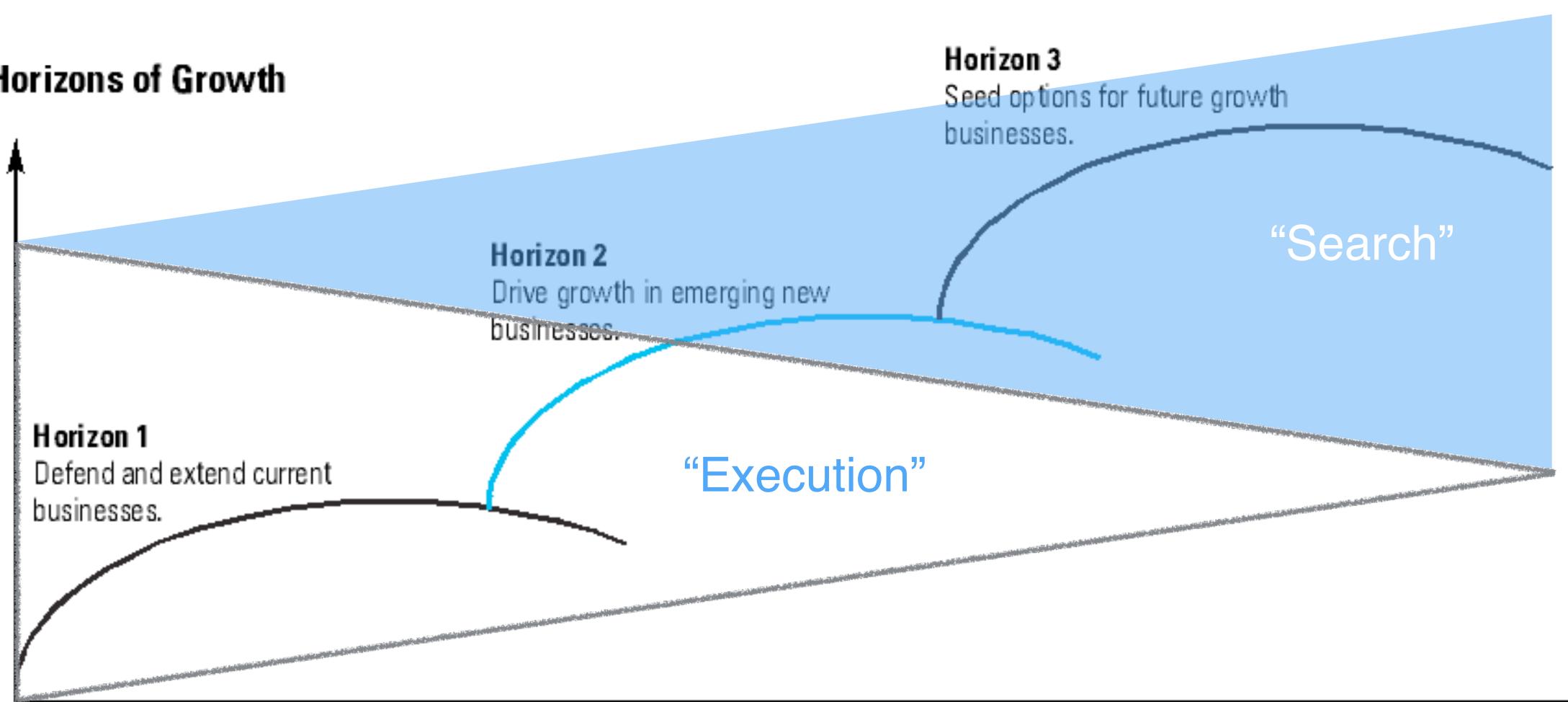
Measure tasks

SEARCH In the unknown Measure impact

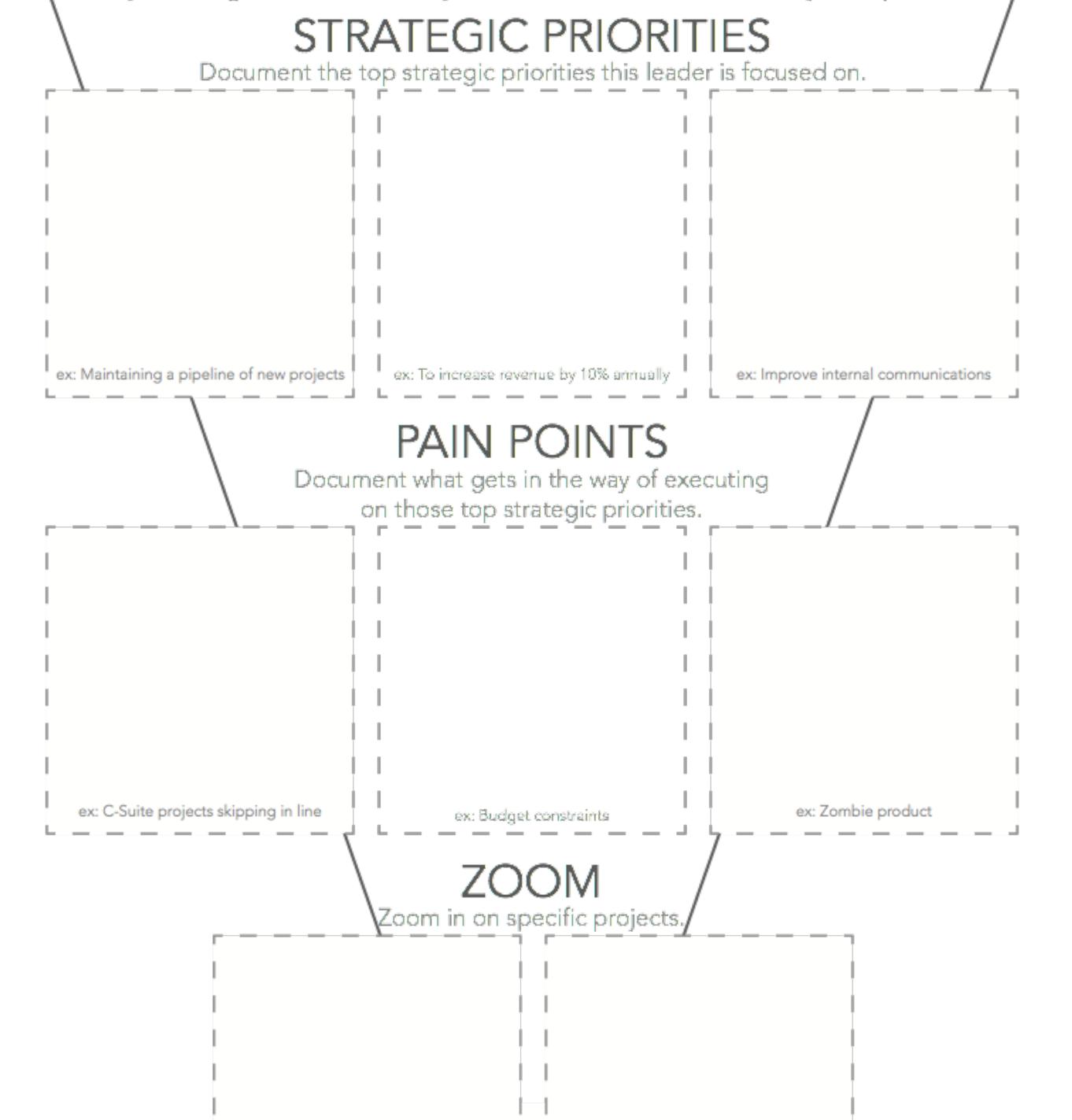




Profit



Time



Job 3 - choose challenges strategically

WHAT CHALLENGES ELICIT SUPPORT?

- face uncertainty
- but not large risk
- don't require 5+ years for ROI
- don't require high investment
- align with leadership's priorities

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